

# **ASSOCIATIONS EVENT SUMMIT**

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Identifying and prioritising product or process issues using the ERRC model from Blue Ocean Strategy

Solution Building & Business Canvas

Brainstorming solutions and using the Shared Values canvas to demonstrate value for all parties

2 minute pitches

Developing a pitch deck and pitching



# **TIMING**

1:30 – 1:35 Scene setting and scope of the problems being addressed. Splitting up into teams of 4-5.

1:35 – 1:55 Four Actions. Using the Elimination, Reduce, Raise & Create method to explore a specific theme in teams, and develop consensus around a problem.

1:55 – 2:15 Solution brainstorming. Using the solution manifestation map, creative problem solving methods and paper prototyping, teams design a solution

2:15 – 2:20 Business Case overview. Detailing the scope of the one page business canvas to articulate the opportunity of solving a problem.

2:20 – 2:40 Build canvas with team. Working in groups, the canvas is developed, and made ready for pitching.

2:40 – 3:00 Pitches. Teams pitch their solutions based on the work developed throughout (2 mins per pitch – based on 10 teams)





# **SCENE SETTING**



A strong team can take any crazyvision and turn it into reality.John Carmack

### **PROBLEMS WORTH SOLVING**

WHAT MAKES A PROBLEM WORTH SOLVING?

- Intractable
- Tried to solve before and haven't got there.
- Economic benefit for solving
- Creates value for members

#### TEAM 'HATS'

- Designer (Hipster)
- Builder (Hacker)
- Storyteller (Hustler)
- Expert (Humanist/humanitarian)

PROBLEM SCOPE – BUILDING A USEFUL/VALUABLE AGENDA FOR A CONFERENCE BUILT AROUND AN ASSOCIATION OF ASSOCIATIONS





# FOUR ACTIONS ACTIVITY

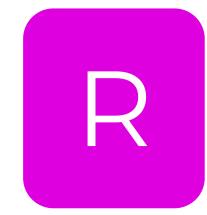


and women, is not to learn, but to unlearn. 99

- Gloria Steinem

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#### **ELIMINATE**

Activities or services that the business has long competed on, that should be eliminated

RAISE

Factors that should be raised well above the current practice

#### **REDUCE**

Factors that should be reduced well below the current practice

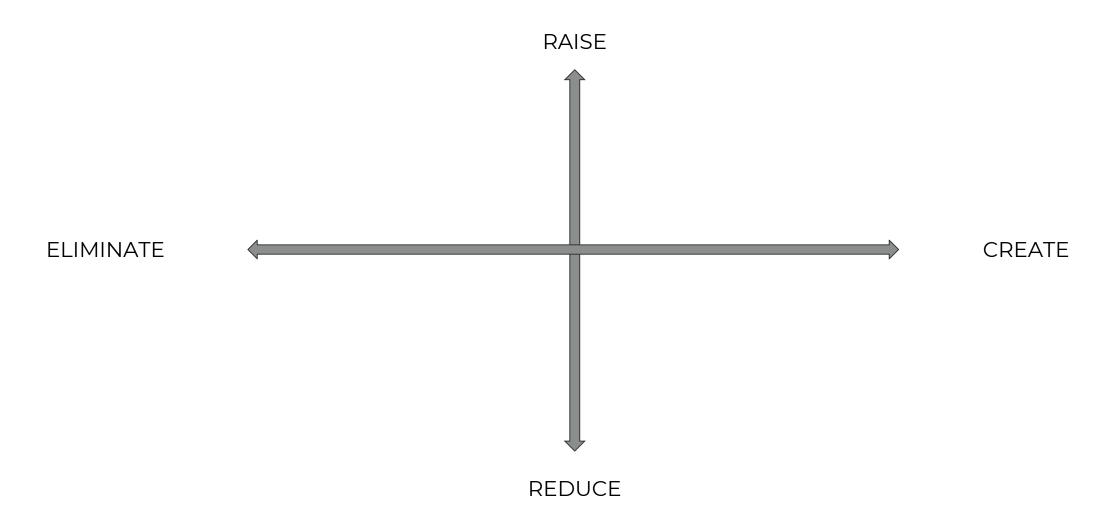
#### CREATE

New services or functions never before offered by the business



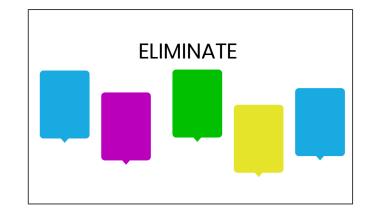
# **FOUR ACTIONS: IN YOUR STATIONS**

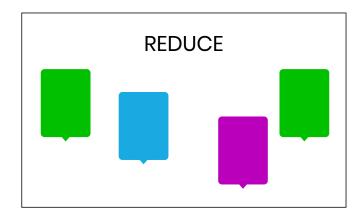
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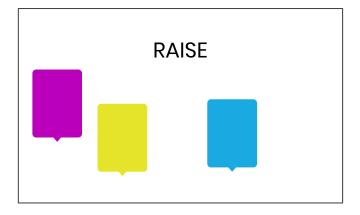


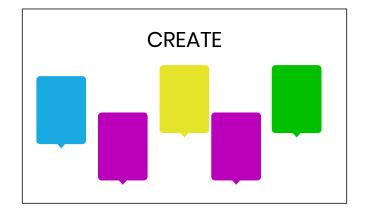


AS MANY IDEAS AS POSSIBLE

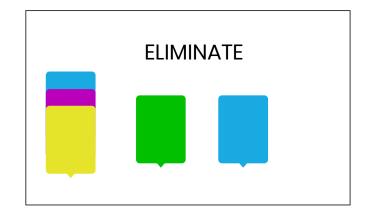
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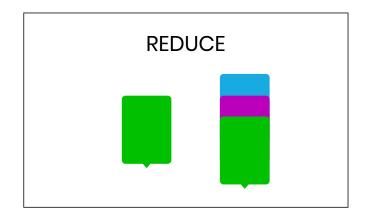
MINUTES
IN SILENCE
INDIVIDUALLY







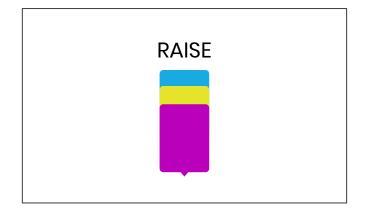


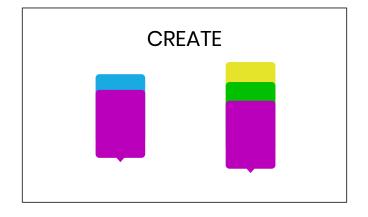


PUT SIMILAR IDEAS TOGETHER

5

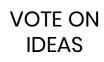
MINUTES
DISCUSSION
BASED WITHIN
EACH TEAM



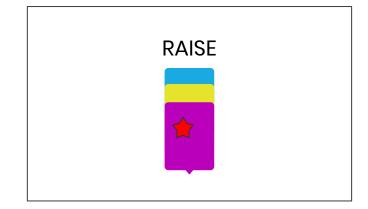




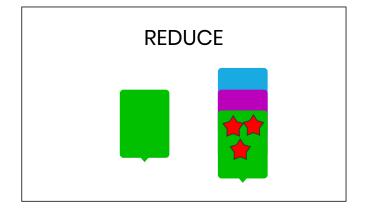
ELIMINATE



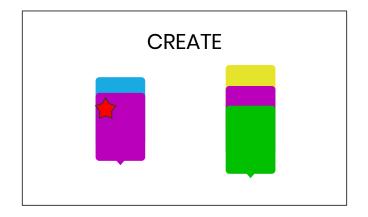
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**MINUTES** 



VOTES CAN BE ALL ON ONE IDEA OR SPREAD BETWEEN IDEAS





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#### **ELIMINATE**



What needs to be eliminated as a statement

#### REDUCE



Activities / services to reduce, as a statement with a rationale

# ARTICULATE THE OPPORTUNITY

5

**MINUTES** 

COULD BE IN ALL ACTION AREAS OR A SUBSET

#### **RAISE**



Activities / service level to create value for the business, as a statement

#### **CREATE**



New services or activities as a statement





# CREATIVE PROBLEM SOLVING



they do as playfully creative problem solving. 55

- Heather Brooke

# **SOLUTION MANIFESTATION**

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#### **DEFINING THE SCOPE**

Using the solution manifestation map, consider how your solution may manifest.

#### You will need to consider:

- Target consumer/user behaviours
- Organisational impact
- Environmental factors
- Team capabilities
- Speed of execution

DIGITAL					
Desktop software	Mobile Apps				
Intranets	Databases				
Algorithms	Application Program Interfaces (APIs)				
Games	Mixed Reality				
Artificial intelligence	Internet of Things				
Decision support systems					

# Manufacture process Design Innovation Stakeholder engagement Sales HR / P&C Management structure Board productivity Compliance Transport / distribution Pricing strategy

# Outdoor Advertising Playbooks Blog Newsletter Research report / Book Broadcast advertising Website content Print advertising Social media calendar Annual report Email comms Online advertising Press releases Visualisations

HARDWARE				
Manufactured good (local)	Manufactured good (international)			
Sensor array	3D printed goods			
Sales support (eg: register)	Assistive hardware			

**DISAUPTORS** 

# SOLUTION DEVELOPMENT

#### **DEFINING THE SCOPE**

#### **MUST HAVE:**

Critical to user needs in the current delivery period, in order for it to be a success.

#### SHOULD HAVE:

Important but not necessary for delivery in the current delivery period. These are often not as time-critical, or there may be another way to satisfy the requirement.

#### **COULD HAVE:**

Desirable but not necessary, and could improve user experience or customer satisfaction for little development cost.

#### **WON'T HAVE:**

Agreed by stakeholders as the least-critical, lowest-payback items, or not appropriate at present.



## PAPER PROTOTYPING

#### **USER EXPERIENCE**

Even without technological or design expertise it is possible to build a paper prototype of any solution, whether it is a physical (tangible) product, a digital product or a campaign.

Using a storyboard template, or simple sketches, design your solution, and show the user experience over time.

Scenario:			
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# PROBLEM BUSINESS CANVAS



Learning and innovation go hand in hand. The arrogance of success is to think that what you did yesterday will be sufficient for tomorrow. 55

- William Pollard

# **DISRUPTORS CANVAS**

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#### **DISRUPTOR'S CANVAS**

A one page business plan for your products and solutions

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PROBLEM What is the problem worth solving?	SOLUTION What is your solution?	What is your 10-12		UNFAIR ADVANTAGE What have you got or what do you know that's better than everyone else?	CUSTOMER SEGMENTS Who are your customers? What do they look like and smell like?
	KEY METRICS How will you know your solution is successful?			CHANNELS How will you communicate with your customers?	
COSTS / EXPENSES How much will it cost to build your se	olution?		REVENUE How will you char	ge for your solution? What's the Retur	n on Investment?

# **DISRUPTORS CANVAS**

BUILDING A BUSINESS CASE

10 mins

In teams, and as briefly as possible, fill in as many of the boxes as you can, developing shared value canvas around one of your intended outcomes from the Four Actions exercise.

Be as tactical and precise as possible in the development of all statements.

#### DISRUPTOR'S CANVAS

A one page business plan for your products and solutions

PROBLEM	SOLUTION	UNIQUE VALUE		UNFAIR ADVANTAGE	CUSTOMER SEGMENTS
What is the problem worth solving?	What is your solution?	What is your 10-12	word pitch?	What have you got or what do you know that's better than everyone else?	Who are your customers? What do they look like and smell like?
	KEY METRICS How will you know your solution is successful?			CHANNELS How will you communicate with your customers?	
COSTS / EXPENSES How much will it cost to build your so	olution?		REVENUE How will you char	ge for your solution? What's the Retu	n on Investment?

DISRUPTORSING.COM



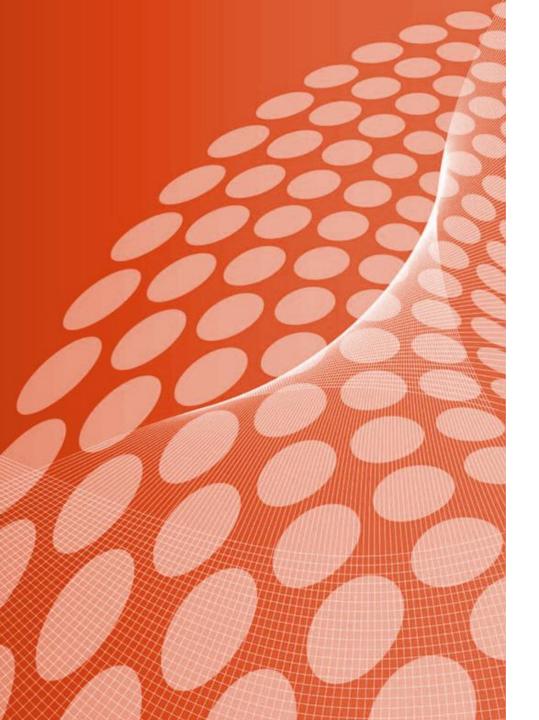


# PITCH DEVELOPMENT



No one has ever raised capital because their pitch deck was pretty. A lot of people have raised capital because they were over-prepared, knew where their business was going, and were able to articulate that through a pitch alongside a pitch deck.

- Adam Draper



# **2 MINUTE PITCHES**

- What is the problem you are solving? (<20 seconds)</li>
- What is your solution? (40 seconds)
- Why is your solution better than alternatives? (20 seconds)
- How will you implement your solution? (20 seconds)
- What do you need to move ahead from here? (20 seconds)



# DIS RUPT ORSING.

# ABOUT THE FACILITATOR



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